

INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

October 4, 2022

To the Board of Directors Cedar Mesa Ranches Homeowners Association, Inc P.O. Box 62 Mancos, CO, 81328

We have performed the procedures described below of Cedar Mesa Ranches Homeowners Association, Inc. as of and for the years ended December 31, 2014 – 2019. Cedar Mesa Ranches Homeowners Association, Inc. is responsible for Cedar Mesa Ranches Homeowners Association, Inc. the information provided.

Cedar Mesa Ranches Homeowners Association, Inc. has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose of assisting in oversight and reporting of the operations of Cedar Mesa Ranches Homeowners Association, Inc for the years ended December 31, 2014 - 2019. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes.

The procedures and the associated findings for each of the years ended December 31, 2014 – 2019 follow the report.

We were engaged by Cedar Mesa Ranches Homeowners Association, Inc. to perform this engagement to apply agreed-upon procedures and conducted our engagement in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an audit or review engagement, the objective of which would be the expression of an opinion or conclusion, respectively on the financial statements of Cedar Mesa Ranches Homeowners Association, Inc. as of and for the years ended December 31, 2014 – 2019. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

We are required to be independent of Cedar Mesa Ranches Homeowners Association, Inc and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

This report is intended solely for the information and use of Cedar Mesa Ranches Homeowners Association, Inc. and is not intended to be and should not be used by anyone other than these specified parties.

Fredrick Zink & Associates, PC

FredrickZink & Associates, PC

The procedures and the associated findings are as follows for each of the years ended December 31, 2014 – 2019.

- 1. We recorded all activity from the bank statements in QuickBooks and prepared monthly bank reconciliations without exception.
 - a. The 11/12/2017 bank statement for the account ending in #3202 was unavailable.
 - b. Beginning August 2016, all bank statements provided had redacted account numbers.
 - c. On August 13, 2015, the Community Bank account ending in #0041 was closed with a Cashier's Check totaling \$7,632.77 and was deposited into Mancos Valley Bank on August 25, 2015, to open a new account ending in #7091.
 - d. On August 27, 2015, the account was closed at Community bank with a cashiers check totaling \$40,096.41 and was used to open a new account with Dolores State Bank on September 3, 2015.
 - e. Transferring of funds were done electronically was the Dolores State Bank account was setup.
- 2. We reviewed all support provided for disbursements during 2014 2019 and noted the following exceptions:
 - a. There were no supporting invoices for all disbursements made during 2014.
 - b. There were no supporting invoices for disbursements totaling \$1,375.90 in 2015, \$776.58 in 2016, \$1,767.00 in 2017, \$725.09 in 2018 and \$1,358.45 in 2019.
 - c. Receipts were identified as needing reimbursed, but no reimbursements were paid:
 - i. Bruce Short paid \$90.31 to City Market in April 2017 for the BBQ.
 - ii. Bruce Short paid \$10.74 to Cortez Copy and Print in July 2016 for 10" x 10" Red on White Fire Ban.
 - iii. Brian Barlett paid \$1,287.55 to Rent-All Rentals in July 2017 for the Cedar Mesa Buen Project.
 - d. Check written to Paul Ruatti was overpaid by \$15.07.
 - e. Dana Fetterman wrote herself a check for \$10.00 (Check #1027) on October 31, 2017 and signed the check. There was no support for this disbursement.
 - f. Invoice from Four Corners Material was paid to Old Castle SW Gr
 - i. 11/29/2019 bill payment of \$822.41.
 - ii. 12/2/2019 bill payment of \$1,358.45
- 3. We prepared a summary of checks written to vendors for each of the years 2014 2019 (See Exhibit A). We noted the following:
 - a. Three transactions were automatically drafted from the bank account with no support or knowledge of who is the vendor. Total of the three transactions is \$75 for which \$6 was in 2015, \$36 in 2016 and \$33 in 2017.
 - b. Significant payments (greater than \$10,000) were made to the following vendors during the years ended December 31, 2014 2019.
 - i. Baxtrom's Development, LLC was paid \$65,671.32 during 2014 and 2015.
 - ii. Dale Murphy Excavation was paid \$168,991.25 during 2015 through 2019.
 - iii. Four Corner's Materials was paid \$56,794.33 during 2017 through 2019.
 - iv. Innovative Western Solutions was paid \$29,941.30 during 2018 and 2019.
 - v. RW Trucking was paid \$21,037.50 during 2017 through 2019.
 - c. We identified amounts paid to the following related parties (board members and/or their spouses) during the years ended December 31, 2014 2019:
 - i. Dana Fetterman was paid \$510.77 over the course of the years from 2015 2019.
 - ii. Elles Kemp was paid \$18.89 in 2014.
 - iii. Greg Kemp was paid \$653.89 over the course of the years 2014 2017.
 - iv. Robert Fetterman was paid \$1,847.95 over the course of the years 2016 2019.
 - v. Christopher Hinds was paid \$3,822.46 over the course of the years 2017 2019.

Cedar Mesa Ranches Homeowners Association, Inc. Page 3

- d. We compared the vendor listing to the Secretary of State website to ensure the vendors paid do exist. We identified the following:
 - i. The business was not listed on the Colorado Secretary of State website:
 - 1. Baxtrom's Development, LLC was paid \$65,671.32 during 2014 and 2015.
 - 2. Stone Sand and Gravel, LLC was paid \$1,464.37 during 2018 and 2019 but was identified on the internet as a business.
 - 3. Main Street Checks was paid \$46.70 during 2015 and 2016. There were no supporting invoices for those payments.
 - ii. Way Out Engineering, LLC was paid \$7,000 in 2019. The Secretary of State listing for this business noted that Christopher Hinds is the Registered Agent. See 3.c.v. above.
 - iii. Vendor names changed as noted on the Secretary of State website:
 - 1. Oldcastle SW Group changed their name to Four Corners Materials
 - Last Chance Trucking's name changed to Roy Dean Cressler but the business filing with the State has been expired well before the dates for which the amounts were paid to the vendor.
- 4. We provided an income statement (See Exhibit B) and a general ledger for each of the years ended December 31, 2014 2019.
- 5. We compared previously prepared internal financial statements to the financial statements in QuickBooks, calculating a variance between each year (See Exhibit C). We identified many of the differences was a result of timing differences as to when certain transactions were recorded in the internal financial statements compared to when they were recorded in QuickBooks. These differences were primarily near year end. Overall unidentified variances for each of the years, except 2019, were less than \$350. The 2019 unidentified difference was \$2,831.06 but is most likely due to some of the expenses being recorded in 2020.

Cedar Mesa Ranches Homeowners Association, Inc. Exhibit A

Name	2014	2015	2016	2017	2018	2019	Total
103-Kling	2011	2020	2010	2027	2010	\$ 25.00	\$ 25.00
19-Magwitz						25.00	25.00
20-Gallagher						25.00	25.00
33-Gordon					25.00	23.00	25.00
39-Williams		275.00			25.00		275.00
71-Ruatti		273.00			15.00		15.00
97-Acevedo					545.00		545.00
Alert Signs		148.60	48.56		3 13.00	49.63	246.79
Andrea Wheeler		110.00	45.00			13.03	45.00
Animas Investigations			15.00		85.00		85.00
Association Voice	1,160.00	946.67			03.00		2,106.67
Basin Co-op	1,100.00	3 10.07	300.49		892.90	441.30	1,634.69
Baxtrom's Development, LLC	61,171.32	4,500.00	300.13		032.30	111.50	65,671.32
Bill Hart	01,171.32	4,500.00		60.00			60.00
Bob Sanders				00.00		120.00	120.00
Boot Scoot Trucking					2,598.75	120.00	2,598.75
Bruce Short		618.60			266.00		884.60
CAI	114.00	018.00			200.00		114.00
Catherine Wyant	114.00			482.88	38.11		520.99
Chapman Newbold & Geyer PC		7,023.00	4,689.50	7,087.00	5,896.00	6,249.50	30,945.00
Chelsea Jones Designs		1,147.00	1,000.00	550.00	550.00	550.00	3,797.00
Christopher Hinds		1,147.00	1,000.00	383.31	932.24	2,506.91	3,822.46
Chuck Wiesel	41.50			303.31	332.24	2,300.31	41.50
Cory Manning	41.50		3,100.00				3,100.00
Dale Murphy Excavation		54,236.75	41,559.50	30,214.00	20,737.40	22,243.60	168,991.25
Dana Fetterman		434.52	11,555.50	10.00	34.25	32.00	510.77
David Johannesmeyer		454.52		10.00	274.99	32.00	274.99
Diane Cherbak	2,503.86	52.62	333.45	20.00	344.78		3,254.71
Duke , Suzanne E.	2,325.00	32.02	333.43	20.00	344.70		2,325.00
Elements Media	2,323.00	21.58					21.58
Elles Kemp	18.89	21.50					18.89
Erin J. Johnson	1,000.00						1,000.00
Forster , Richard	940.00						940.00
Four Corners Materials	310.00			20,613.79	17,006.32	19,174.22	56,794.33
Harland Clark	15.05			20,013.73	17,000.32	13,174.22	15.05
Hindman Sanchez	13.03	3,762.00					3,762.00
Home Depot		75.51					75.51
IFA Country Store		262.34					262.34
Innovative Western Solutions		202.54			9,796.56	20,144.74	29,941.30
Internal Revenue Services	7.37	1.52			3,730.30	20,177.77	8.89
Kemp, Greg	430.11	123.88		99.90			653.89
Last Chance Trucking	450.11	123.00		33.30	1,430.00		1,430.00
Leavitt Insurance Agency	1,391.73		1,804.76	1,786.91	1,450.00	1,450.00	7,883.40
Liberty Mutual Insurance	1,419.00	1,384.00	1,618.00	1,644.00	1,952.00	2,458.00	10,475.00
Lisa Liljedahl	238.39	173.53	200.00	1,044.00	1,332.00	2,430.00	611.92
Lisa Liijeudiii	230.39	1/3.33	200.00				011.92

Cedar Mesa Ranches Homeowners Association, Inc. Exhibit A

Name	2014	2015	2016	2017	2018	2019	Total
Mail Room & Copy Center	144.39	373.59	42.82	2027	240.84	107.04	908.68
Main STreet Checks		16.64	30.06				46.70
Mancos Public Library		50.00					50.00
Maxine Keck	112.50						112.50
Mayor , Philip						550.00	550.00
Miller and Law PC Coltaf		3,050.00					3,050.00
Mingesz , Gail A.	33.05						33.05
Montezuma County Clerk	44.00	176.00					220.00
Montezuma County Dist Court		9.00					9.00
Office Depot		251.32	42.61	92.22			386.15
Oldcastle SW Group						2,180.86	2,180.86
Paul Ruatti	2,271.65		395.58	461.69		84.35	3,213.27
Postmaster	102.60	183.03	214.90	40.00	42.00	137.00	719.53
Pueschel , Susan	1,410.00						1,410.00
Robert Fetterman			578.59	489.28	532.85	247.23	1,847.95
RW Trucking				1,197.00	14,914.50	4,926.00	21,037.50
Schield-Leavitt Insurance Agency		1,671.30					1,671.30
Sherry Nighteagle						50.00	50.00
Short , Bruce & Sharlene	1,410.00						1,410.00
SJ Mountains Assoc.		100.00					100.00
Slavens Inc	137.44	16.34					153.78
Stone Sand & Gravel					184.72	1,279.65	1,464.37
SUSPENSE		6.00	36.00	33.00			75.00
Terry Wheeler			264.79		91.96		356.75
The Geeks	352.50	262.50					615.00
Town Of Mancos	25.00	10.00	660.00				695.00
United States Treasury		1.52					1.52
Waste Management						118.00	118.00
Way Out Engineer						7,000.00	7,000.00
William Bridgewater				2,550.00	2,467.61	4,389.00	9,406.61
Total	\$ 78,819.35	\$ 81,364.36	\$ 56,964.61	\$ 67,814.98	\$ 83,344.78	\$ 96,564.03	\$ 464,872.11

Cedar Mesa Ranches Home Onwers Association Profit & Loss by Class

January through December 2014

	Unclassified	TOTAL
Ordinary Income/Expense		
Income HOA Dues	75,883.55	75,883.55
Miscellaneous Income	104.90	104.90
Total Income	75,988.45	75,988.45
Gross Profit	75,988.45	75,988.45
Expense		
Annual Contract Renewal Weed Control	391.65	391.65
Total Annual Contract Renewal	391.65	391.65
Bank Service Charges Board Expenses	9.90	9.90
Miscellaneous Expense	25.00	25.00
Total Board Expenses	25.00	25.00
Insurance Expense		
General Liability Insurance Insurance Expense - Other	1,419.00 1,391.73	1,419.00 1,391.73
Total Insurance Expense	2,810.73	2,810.73
Office Supplies		
Paper Goods/Envelopes/Supplies	227.85	227.85
Postage and Delivery Office Supplies - Other	499.74 15.05	499.74 15.05
Total Office Supplies	742.64	742.64
Registrations and Subscriptions		
Business Licenses and Permits	88.39	88.39
Total Registrations and Subscriptions	88.39	88.39
Rent Expense	44.00	44.00
Taxes Taxes - Fed (previous years)	7.37	7.37
Total Taxes	7.37	7.37
Total Expense	4,119.68	4,119.68
Net Ordinary Income	71,868.77	71,868.77
Other Income/Expense		
Other Income Interest Income	07.04	07.04
	67.81	67.81
Total Other Income	67.81	67.81
Other Expense Ask My Accountant	74,709.57	74,709.57
Total Other Expense	74,709.57	74,709.57
Net Other Income	-74,641.76	-74,641.76
let Income	-2,772.99	-2,772.99

	Support provided	Unclassified	TOTAL
Ordinary Income/Expense			
Income HOA Dues Miscellaneous Income	73,350.00 440.74	0.00 22.00	73,350.00 462.74
Total Income	73,790.74	22.00	73,812.74
Gross Profit	73,790.74	22.00	73,812.74
Expense			
Advertising and Promotion Annual Contract Renewal Snow Plowing	100.00 4,500.00	0.00	100.00 4,500.00
Web Page Weed Control	612.00 71.13	500.00 0.00	1,112.00 71.13
Total Annual Contract Renewal	5,183.13	500.00	5,683.13
Bank Service Charges Board Expenses	44.00	0.00	44.00
Miscellaneous Expense Printing and Reproduction	3,114.00 68.67	0.00 193.24	3,114.00 261.91
Total Board Expenses	3,182.67	193.24	3,375.91
Building Advisory Committee Other Supplies Printing	21.58 9.00	0.00 0.00	21.58 9.00
Total Building Advisory Committee	30.58	0.00	30.58
Community & Volunteer Events Other Supplies	75.51	0.00	75.51
Total Community & Volunteer Events		0.00	 75.51
Computer and Internet Expenses Insurance Expense	225.00	37.50	262.50
General Liability Insurance Insurance Expense - Other	1,384.00 1,671.30	0.00 0.00	1,384.00 1,671.30
Total Insurance Expense	3,055.30	0.00	3,055.30
Meals and Entertainment Office Supplies	0.00	10.00	10.00
Paper Goods/Envelopes/Supplies Postage and Delivery Printing Office Supplies - Other	36.77 616.37 32.10 272.89	16.64 0.00 0.00 0.00	53.41 616.37 32.10 272.89
Total Office Supplies	958.13	16.64	974.77
Professional Fees Legal Fees	10,122.00	600.00	10,722.00
Total Professional Fees	10,122.00	600.00	10,722.00
Rent Expense Repairs and Maintenance	165.00 18.45	0.00 0.00	165.00 18.45
Road Road Improvements Road Maintenance	15,692.81 21,778.84	0.00 0.00	15,692.81 21,778.84
Total Road	37,471.65	0.00	37,471.65
Taxes Tax Preparation	150.00	0.00	150.00
Taxes - Fed (previous years)	1.52	1.52	3.04
Total Taxes	151.52	1.52	153.04

	Support provided	Unclassified	TOTAL
Total Expense	60,782.94	1,358.90	62,141.84
Net Ordinary Income	13,007.80	-1,336.90	11,670.90
Other Income/Expense Other Income Interest Income	32.88	0.00	32.88
Total Other Income	32.88	0.00	32.88
Other Expense Ask My Accountant	19,026.84	17.00	19,043.84
Total Other Expense	19,026.84	17.00	19,043.84
Net Other Income	-18,993.96	-17.00	-19,010.96
Net Income	-5,986.16	-1,353.90	-7,340.06

Cedar Mesa Ranches Home Onwers Association Profit & Loss by Class

January through December 2016

	Support provided	Unclassified	TOTAL
Ordinary Income/Expense			
Income HOA Dues Miscellaneous Income	74,800.00 480.93	0.00 0.00	74,800.00 480.93
Total Income	75,280.93	0.00	75,280.93
Gross Profit	75,280.93	0.00	75,280.93
Expense Annual Contract Renewal Web Page Weed Control	1,000.00 3,598.28	0.00 292.91	1,000.00 3,891.19
Total Annual Contract Renewal	4,598.28	292.91	4,891.19
Board Expenses Miscellaneous Expense Printing and Reproduction	578.59 0.00	0.00 42.82	578.59 42.82
Total Board Expenses	578.59	42.82	621.41
Insurance Expense General Liability Insurance Insurance Expense - Other	1,618.00 1,804.76	0.00 0.00	1,618.00 1,804.76
Total Insurance Expense	3,422.76	0.00	3,422.76
Meals and Entertainment	0.00	10.00	10.00
Office Supplies Paper Goods/Envelopes/Supplies Postage and Delivery	42.61 214.90	30.06 0.00	72.67 214.90
Total Office Supplies	257.51	30.06	287.57
Professional Fees Legal Fees	4,689.50	0.00	4,689.50
Total Professional Fees	4,689.50	0.00	4,689.50
Road Road Improvements Road Maintenance	41,742.83 0.00	0.00 154.46	41,742.83 154.46
Total Road	41,742.83	154.46	41,897.29
Signs	48.56	110.33	158.89
Taxes Tax Preparation	200.00	0.00	200.00
Total Taxes	200.00	0.00	200.00
Total Expense	55,538.03	640.58	56,178.61
Net Ordinary Income	19,742.90	-640.58	19,102.32
Other Income/Expense Other Income			
Interest Income	67.01	0.00	67.01
Total Other Income	67.01	0.00	67.01
Other Expense Ask My Accountant	0.00	136.00	136.00
Total Other Expense	0.00	136.00	136.00
Net Other Income	67.01	-136.00	-68.99
let Income	19,809.91	-776.58	19,033.33

	Support provided	Unclassified	TOTAL
Ordinary Income/Expense			
Income HOA Dues Miscellaneous Income	76,201.85 1,630.00	0.00 68.00	76,201.85 1,698.00
Total Income	77,831.85	68.00	77,899.85
Gross Profit	77,831.85	68.00	77,899.85
Expense Annual Contract Renewal Web Page Weed Control	550.00 837.23	0.00 0.00	550.00 837.23
Total Annual Contract Renewal	1,387.23	0.00	1,387.23
Bank Service Charges	3.00	0.00	3.00
Board Expenses Miscellaneous Expense	365.28	0.00	365.28
Total Board Expenses	365.28	0.00	365.28
Insurance Expense General Liability Insurance Insurance Expense - Other	0.00 1,786.91	1,644.00 0.00	1,644.00 1,786.91
Total Insurance Expense	1,786.91	1,644.00	3,430.91
Office Supplies Paper Goods/Envelopes/Supplies Postage and Delivery	92.22 138.00	0.00 0.00	92.22 138.00
Total Office Supplies	230.22	0.00	230.22
Professional Fees Legal Fees	7,087.00	0.00	7,087.00
Total Professional Fees	7,087.00	0.00	7,087.00
Registrations and Subscriptions	0.00	10.00	10.00
Rent Expense	0.00	20.00	20.00
Repairs and Maintenance Fuel - Equipment	0.00	60.00	60.00
Total Repairs and Maintenance	0.00	60.00	60.00
Road Road Improvements Road - Other	30,214.00 22,194.10	0.00 0.00	30,214.00 22,194.10
Total Road	52,408.10	0.00	52,408.10
Signs	99.90	0.00	99.90
Total Expense	63,367.64	1,734.00	65,101.64
Net Ordinary Income	14,464.21	-1,666.00	12,798.21
Other Income/Expense Other Income Interest Income	74.31	0.00	74.31
Total Other Income	74.31	0.00	74.31
Other Expense			
Ask My Accountant	2,683.34	33.00	2,716.34
Total Other Expense	2,683.34	33.00	2,716.34
Net Other Income	-2,609.03	-33.00	-2,642.03

	Support provided	Unclassified	TOTAL
Net Income	11,855.18	-1,699.00	10,156.18

	Support provided	Unclassified	TOTAL
Ordinary Income/Expense			
Income HOA Dues Miscellaneous Income	83,573.75 904.64	-545.00 26.00	83,028.75 930.64
Total Income	84,478.39	-519.00	83,959.39
Gross Profit	84,478.39	-519.00	83,959.39
Expense Annual Contract Renewal Web Page Weed Control	550.00 1,206.00	0.00 0.00	550.00 1,206.00
Total Annual Contract Renewal	1,756.00	0.00	1,756.00
Bank Service Charges	36.00	0.00	36.00
Board Expenses Miscellaneous Expense Printing and Reproduction	506.85 0.00	0.00 240.84	506.85 240.84
Total Board Expenses	506.85	240.84	747.69
Fire Mitigation	233.90	0.00	233.90
Insurance Expense General Liability Insurance Insurance Expense - Other	1,952.00 1,450.00	0.00 0.00	1,952.00 1,450.00
Total Insurance Expense	3,402.00	0.00	3,402.00
Meals and Entertainment	100.00	0.00	100.00
Office Supplies Postage and Delivery Office Supplies - Other	42.00 0.00	0.00 24.25	42.00 24.25
Total Office Supplies	42.00	24.25	66.25
Professional Fees Legal Fees Professional Fees - Other	5,896.00 85.00	0.00 0.00	5,896.00 85.00
Total Professional Fees	5,981.00	0.00	5,981.00
Registrations and Subscriptions	10.00	0.00	10.00
Repairs and Maintenance Fuel - Equipment	32.10	0.00	32.10
Total Repairs and Maintenance	32.10	0.00	32.10
Road Road Improvements Road Maintenance Road - Other	33,132.71 1,521.96 32,577.78	0.00 0.00 -546.00	33,132.71 1,521.96 32,031.78
Total Road	67,232.45	-546.00	66,686.45
Signs	244.78	0.00	244.78
Total Expense	79,577.08	-280.91	79,296.17
Net Ordinary Income	4,901.31	-238.09	4,663.22
Other Income/Expense			
Other Income Interest Income	90.10	0.00	90.10
Total Other Income	90.10	0.00	90.10
Other Expense			

Cedar Mesa Ranches Home Onwers Association Profit & Loss by Class

January through December 2018

	Support provided	Unclassified	TOTAL
Ask My Accountant	2,493.61	460.00	2,953.61
Total Other Expense	2,493.61	460.00	2,953.61
Net Other Income	-2,403.51	-460.00	-2,863.51
Net Income	2,497.80	-698.09	1,799.71

	Support provided	Unclassified	TOTAL
Ordinary Income/Expense			
Income HOA Dues	77,231.25	0.00	77,231.25
Total Income	77,231.25	0.00	77,231.25
Gross Profit	77,231.25	0.00	77,231.25
Expense Annual Contract Renewal Snow Plowing Web Page Weed Control	2,500.00 550.00 441.30	0.00 0.00 0.00	2,500.00 550.00 441.30
Total Annual Contract Renewal	3,491.30	0.00	3,491.30
Bank Service Charges Board Expenses Miscellaneous Expense Printing and Reproduction	36.00 237.48 107.04	0.00 0.00 0.00	36.00 237.48 107.04
Total Board Expenses	344.52	0.00	344.52
Insurance Expense General Liability Insurance Insurance Expense - Other	2,458.00 1,450.00	0.00 0.00	2,458.00 1,450.00
Total Insurance Expense	3,908.00	0.00	3,908.00
Meals and Entertainment Office Supplies	84.35	0.00	84.35
Postage and Delivery	159.00	0.00	159.00
Total Office Supplies	159.00	0.00	159.00
Professional Fees Legal Fees	6,249.50	0.00	6,249.50
Total Professional Fees	6,249.50	0.00	6,249.50
Registrations and Subscriptions Business Licenses and Permits	10.00	0.00	10.00
Total Registrations and Subscriptions	10.00	0.00	10.00
Repairs and Maintenance	4,500.00	0.00	4,500.00
Road Road Improvements Road Maintenance Road - Other	37,699.63 10,378.90 22,014.32	0.00 0.00 0.00	37,699.63 10,378.90 22,014.32
Total Road	70,092.85	0.00	70,092.85
Signs Utilities	49.63 118.00	0.00 0.00	49.63 118.00
Total Expense	89,043.15	0.00	89,043.15
Net Ordinary Income	-11,811.90	0.00	-11,811.90
Other Income/Expense Other Income	70.00	0.00	70.00
Interest Income	72.20	0.00	72.20
Total Other Income	72.20	0.00	72.20
Other Expense Ask My Accountant	2,839.40	66.22	2,905.62
Total Other Expense	2,839.40	66.22	2,905.62

	Support provided	Unclassified	TOTAL
Net Other Income	-2,767.20	-66.22	-2,833.42
Net Income	-14,579.10	-66.22	-14,645.32

Cedar Mesa Rances Homeowners Association, Inc. Exhibit C

_	QuickBooks compared to internally prepared financials						
	2015	2016	2017	2018	2019		
Revenue	113.62	(0.00)	(1,887.00)	1,256.00	(2,443.75)		
Expense	(4,173.52)	2,167.07	(4,558.90)	1,777.04	(1,613.51)		
Net Income (Loss) Variance	(4,059.90)	2,167.07	(6,445.90)	3,033.04	(4,057.26)		

Net Income (Loss) Variance	(4,059.90)	2,167.07	(6,445.90)	3,033.04	(4,057.26)
REVENUE VARIANCES			Misc Income	HOA Dues	Prepaid Dues
			(1,378.85)	1,280.00	(2,443.75)
EXPENSE VARIANCES	Snow Removal	Snow Removal	Snow Removal	Snow Removal	
	4,070.00	(3,690.29)	5,400.00	(3,487.50)	(2,462.50)
		Weed Control		Weed Control	Ask my accountant
	•	1,602.70		787.69	(4,016.51)
				Professional Fees	Professional Fees
			•	317.50	(1,642.00)
				Road	Road
			•	714.90	6,903.46
Total Identified Variance	4,070.00	(2,087.59)	6,778.85	(2,947.41)	1,226.20
Unidentified Variance	10.10	79.48	332.95	85.63	(2,831.06)
Net Income (Loss) Variance	4,059.90	(2,167.07)	6,445.90	(3,033.04)	4,057.26
	•		•	•	